

# BUILDING HUMAN CAPITAL

Performance, Inspired





# **Inspiring For Over 24 Years**





# **Our Vision**

To be the **preferred partner for organizations** around the world that seek to **maximize their corporate value** through **the development of their human capital**.

## **Our Values**



#### **Inspiration**

Our ability to activate positive change by connecting to the minds and hearts of people



#### One

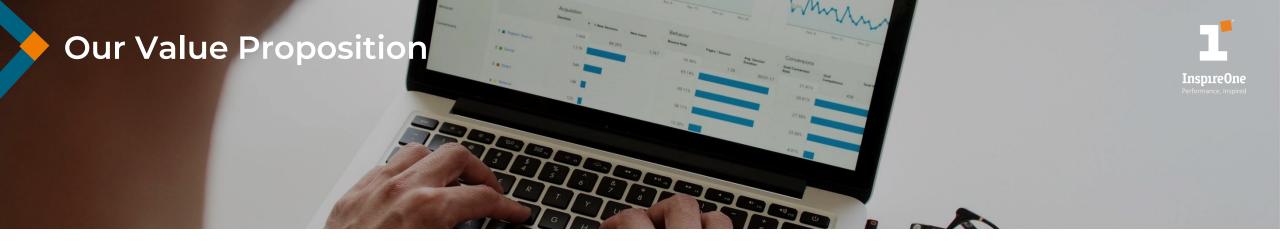
Our aspiration is to align your human Capital to one direction by being the one preferred partner for all your human development needs and to enable our you-our customer-to be No.1 in your chosen space



#### **Passion**

Our ability to instill positive change by infusing passion and energy that catalyzes change within oneself and in people around us







#### **Know-How Capital**

Wide repertoire of internationally researched, validated and proven know-how of our global partners.



#### **Technology Capital**

Leveraging digital learning such as mobile learning, cognitive technologies and gamification to improve and measure learning experiences.



#### **Process Capital**

Ability to synthesize & understand business issues through robust and well-defined processes to ensure we exceed your expectations each time.



### **Relationship Capital**

We consider our formal and informal network of relationships with our stakeholders as a capital.











# Our Experienced Leadership Team





**in Deepak Mohla**Managing Director



Sumit Sahni
CEO and Partner



Neeta Mohla
Director & Principal
Consultant



Craig Gould
Partner & Principal
Consultant



**In Dr. Amit Pareenja**Principal Consultant



Nancy Gupta
Chief Financial Officer



**in Sumati Malhotra**Associate Director Sales

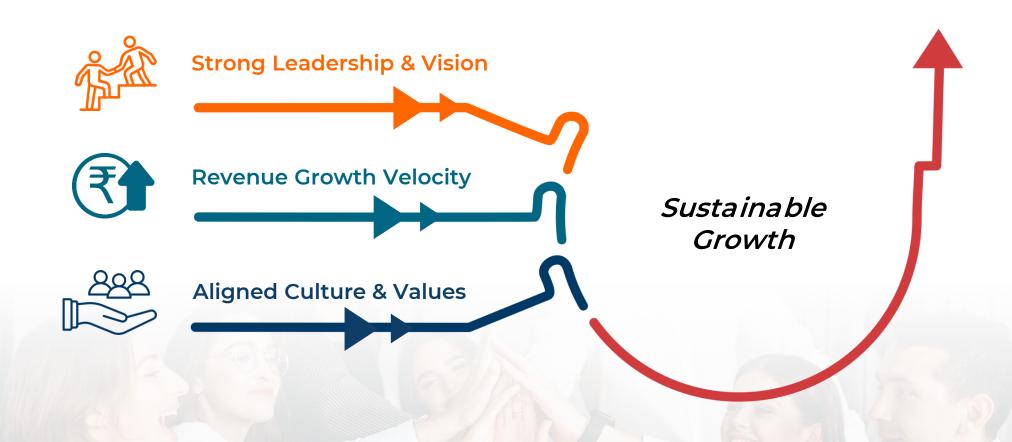


Aravind Nair
Director Sales – West and South



# Our Capability Development Framework

For "Sustainable Growth"

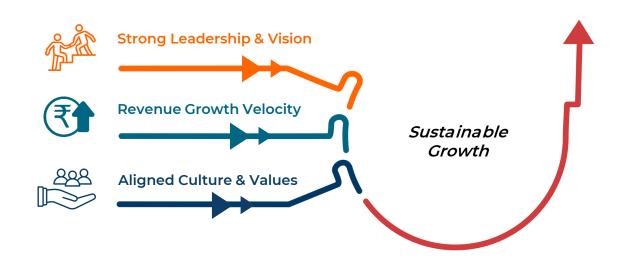






# Our Capability Development Framework

For "Sustainable Growth"



Sustainable Growth and Leadership Capability are intricately intertwined, and through our years of experience we have found that organizations that are successfully navigating the road to sustainable growth have capable leaders in the driving seat who provide "Leadership & Vision", create "Aligned Culture & Values", and drive "Growth Velocity".



# **Key Challenges and Our Offerings**





Strong Leadership & Vision



**Revenue Growth Velocity** 



**Aligned Culture & Values** 

# LEADERSHIP DEVELOPMENT

SALES TRAINING AND DEVELOPMENT

ORGANIZATIONAL DEVELOPMENT & CULTURE CHANGE

High Potential Leadership Development

Sales Leadership Development

**Shaping Customer Centric Culture** 

Managerial Development

**Key Account Management** 

**Drive Culture of Quality** 

Women Leadership Development

Managing Channel Partners

**Employeeship: Driving Accountability** 

Leadership Assessments

**Professional Selling Skills** 

Top Team Alignment

**Executive Coaching** 

Sales Process Consulting

On-Brand Culture

Leadership Consulting & Succession Planning

Performance Driven Culture

Top Team Alignment



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# **Our Solution Centric 5I Approach**



#### Integration

Support organizations to integrate the change internally

#### **Implementation**

Flawless execution based on sound experience



#### Investigation

Gain a deep understanding of the need and business priorities

#### Identification

Identify the core issues and possible solutions

#### Inspiration

Design the most inspiring, result-oriented solution

At the core of our approach lies our values, shaping the solution design in every step of the way – *Inspiration*, *One-ness*, *Passion* 



# InspireOne®

Performance, Inspired

# Leadership Development



# Leadership Assessment & Development Framework



InspireOne and Partners' research of *over 30 years* shows that assessment of Leadership Potential is a combination of *Preference* and *Capability* Assessment

#### LEADERSHIP POTENTIAL ASSESSMENT

#### **NATURE**



We understand Nature as personality, preferences, values and motivations. These are fixed from an early age.

#### **NURTURE**



By Nurture we mean the Technical skills, managerial know-how and High-Performance Behaviors. These can all be developed and changed over time.



- **♦** Capability (Nurture)
- Preference (Nature)





# Inspireone's Leadership Assessment Suite



Leadership Level	Nurture				Nature
	Development Centres	Situational Judgement Tests	BEI Interviews	360/270/180 questionnaires	Online Nature Assessments
Senior Leaders	Work shadowing	N.A	360 BEI	360 Degree	Leadership Perspectives Drivers+ Derailers/ (PEQM)
High Potentials	Executive Development Center	Leadership Insights	BEI	360 Degree	Leadership Perspectives Drivers+ Derailers / Emotional Intelligence (PEQM)
Manager of Managers	Development Center	Leadership Insights or Leadership Behavioral Assessment (Powered by AI)		270 Degree	Leadership Perspectives / Emotional Intelligence (PEQM)
First Line Managers / Potential New Managers	Half Day Development Center	Leadership Behavioral Assessment (Powered by Al)		180 Degree	Behavioral Style Profiling



# High Performance Behavior (HPB) Framework



We believe robust leadership development programs must be based on sound research. We leverage IBM Kenexa's high-performance leadership framework to identify managerial competency gaps and develop impactful initiatives

Thinking Cluster

Developing Cluster

Inspiring Cluster Achieving Cluster

- Gathering Intelligence
- Generating Ideas
- Accelerating Innovation

- Establishing Trust
- Fostering Collaboration
- Developing Talent

- Influencing People
- Building Confidence
- Communicating Effectively

- Implementing Change
- Improving Performance
- Winning Customers





# **Leadership Development Journeys**



## We offer end-to-end curated leadership development journeys based on your needs

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Executive Leaders	High Potentials	Manager Of Managers	First Line Managers	
Diagnostics Development Sustenance	Diagnostics Development Sustenance	Diagnostics Development Sustenance	Diagnostics Development Sustenance	
Executive Coaching	Building Leadership Capital	Leading People Effectively	Stepping Into Leadership	
Top Team Alignment	Succession Planning	Maximizing Leadership Impact		
El Coaching	Executive Coaching	Women in Leadership		

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# Maximizing Leadership Impact Illustrative Design



Maximizing Leadership Impact is a journey to enable Manager of Mangers to perform their role

# Strategic Thinking And Decision Making



 Understanding the changing demands from the role and transitions required

- Developing a strategic perspective on their unit's strategy and how that fits with the overall organization strategy
- Navigating complexity through effective decision making.

# High Performing Teams



- Effectively lead and manage large teams
- Follow a structured process for coaching
- Delegate effectively to colleagues
- Adapting your
   leadership style to team
   member styles

# Collaboration & Influence



Effectively leading across boundaries

Influencing and collaborating with multiple stakeholders

#### **Execution Leadership**



- Effectively leadchange within the unit
- Create organization
   alignment and ensure
   effective strategic

   execution.
- Foster a high performing culture



# Maximizing Leadership Impact - Illustrative Design



**Program Design** Pre-Program **Pre-Assessment Module 1 Strategic** Weeks 1-4 Thinking

Key stakeholder interviews Leadership Insights

Participant FGD's

Program contextualization

**Module 2 High** Weeks 5-8 **Performing Teams** Module 3 Collaboration & **Weeks 9-12** Influence **Module 4 Execution** Weeks 13-16 Leadership

Week 1 Core Learning

All 4 modules will follow the below design

**Gamified Learning** 

workshop day

Week 2-3

**Application** Assignment: On- thejob application

> Weekly Learning Nudge

Week 4

Closure Session: Half day virtual session

Post **Program** 

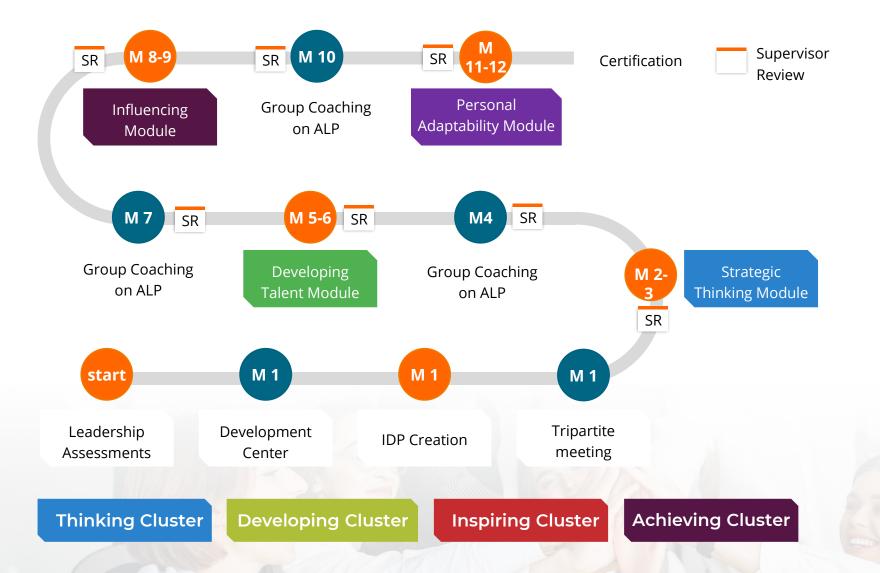


Leadership Insights

**Post- Assessment** sign

# **Building Leadership Capital- High Potential Program**







#### Building Leadership Capital:

- 10-12 months journey for high potential leaders
- Journey begins with assessments and IDP creation
- Each participant identifies a business project
- Participants go through group learning sessions on all the 4 clusters and ongoing group coaching sessions.



# InspireOne®

Performance, Inspired

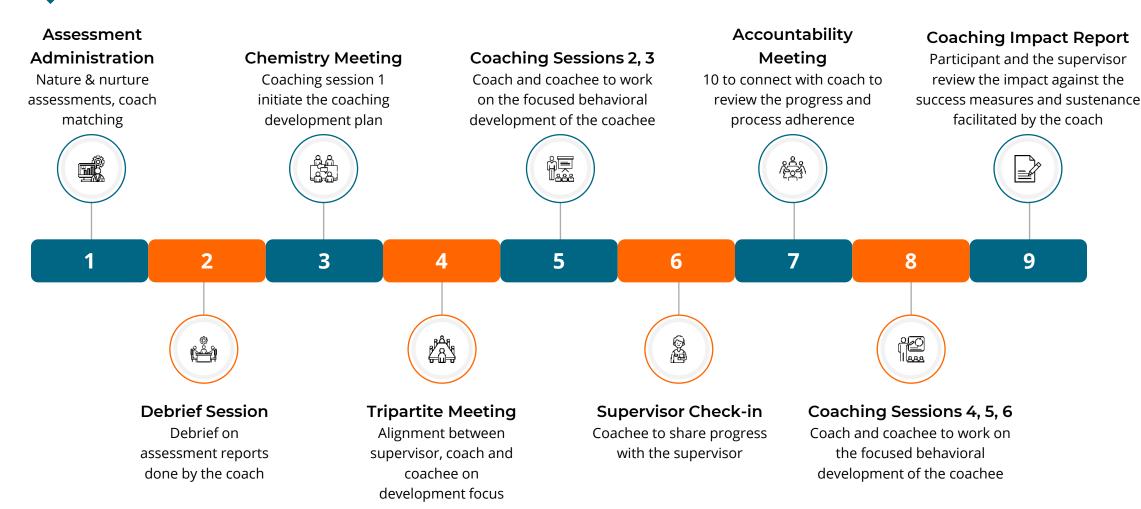
# Coaching

# **Our Coaching Process**





### **Inspireone's Coaching Process**





# **Our Coaching Solutions**



Inspireone's Coaching For Executives - ICE



Who - CXOS, Heads and Directors

**What**-Senior leaders who wish to increase their scope of responsibility and aiming for a higher goal

# Heartwork Coaching- Emotional Intelligence Based Coaching



**Who** - People Managers

**What** - Leaders with strong technical skills who now have people managing responsibilities

#### Inspireone's Leadership Coaching- ILC



**Who** - Mid and senior managers of large organizations and MNC's

**What** - Leaders who wish to increase their scope of responsibilities, who are going through transition or working on a key project

#### Anchor Coaching-Inspireone's Flagship Coaching Solution



Who-CXOs

**What** - CXOs who need to strengthen multiple development areas thus requiring multiple specialized coaches



# **Illustrative Client Engagements**





Leadership assessment and development initiative for VPs and AVPs



Assessment and development of high potential leaders. Role based leadership journeys for international and domestic sales organization.



Leadership development programs for high potential n-1 and n-2 leaders



Development and delivery of first time manager program



Leadership development journey for platform heads. Top team alignment sessions for various business verticals. Leadership assessments for high potential leaders.



Designing and delivering customized intervention for transitioning leaders



Managerial effectiveness initiative for 800 global leaders



Managerial effectiveness initiative for Middle Managers



Leadership assessment and development initiative for VPs and AVPs



Leadership assessment and development initiative for VPs and AVPs

## Gap Inc.

Leadership assessment and development initiative for VPs and AVPs



Leadership assessment and development initiative for VPs and AVPs



# InspireOne® Performance, Inspired Sales Training & Development

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## Our Knowhow: TACK Sales Skills Tower







# Illustrative Offerings





#### Sales Leadership Development

Strategic Sales Management

Field sales Management

Profitable Sales Management



#### **Business-to-Business Sales**

**Key Account Management** 

Value driven Negotiations

**Consultive Selling** 

Pro-Payback Selling



#### **Managing Channel Partners**

Managing Channel Partners



#### **Professional Selling Skills**

Strategic Sales Management

Sales For Non-Sales People

**PRO-PAYBACK Selling** 

Winning Sales Presentations

**Retail Sales** 

Social Selling





# **PRO-PAYBACK Selling**





#### Objectives:

- Apply TACK's research into buyers' likes and dislikes when dealing with salespeople
- Apply a proven sales structure and process during every future sales scenario
- Apply the concept of 'YOU Appeal®' where the customer is the key focus in the sales process
- Motivate customers by applying TACK's Offer Analysis© technique

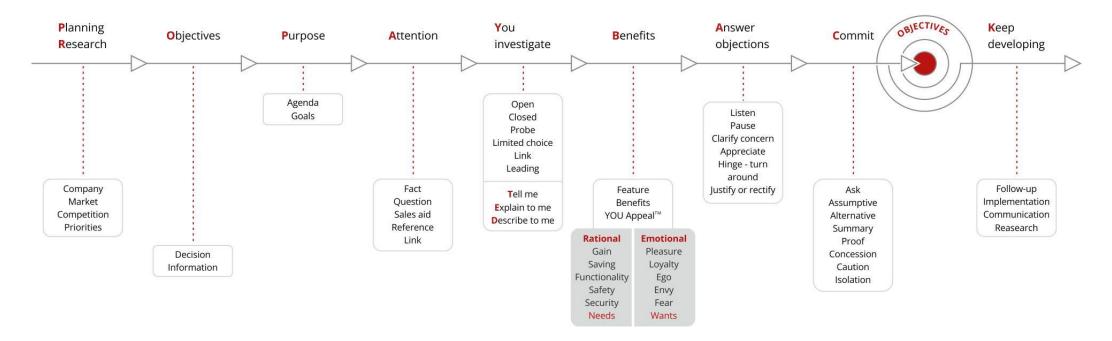


#### **Delivery Formats:**

2-3 Days Workshop
Virtual Learning

Virtual Learning Journey: 6-7 Weeks

#### **TACK PRO-PAYBACK® Sales Process**







# Sales Management





#### Objectives:

- Use a clear business plan for developing, forecasting and measuring business
- Motivate your team, focusing on their strengths to achieve results
- Coach your team for optimum performance
- Confidently prepare and deliver productive and motivational sales meetings
- Use tools to identify, measure and analyze team activity aligned to core business objectives



#### **Delivery Formats:**

Learning Journey: 3-6 Months



#### Sales Management And Leadership Styles

Effectively use Sales Management Styles Lead and manage the team for best results



#### **Coaching For Sales Skills**

Review all the basic selling skills

Use a proven tool for assessing salespeople in action

Apply a powerful coaching sequence



#### **Business Performance And Planning**

Develop a focused business development strategy and forecasting tool Focus your team on business acquisition and development Analyze performance issues and develop effective solutions



#### **Key Indicators**

Decide which KPI's to use for the sales team

Create valid benchmarks and use appropriate motivation approaches

Effectively use KPI's for activity and performance management



#### Sales Reviews

Plan and lead motivational meetings which achieve relevant objectives

Run meetings which help you build your leadership effectiveness



#### **Negotiations And Business Finance**

Be cognizant of how the sales team contributes to corporate ROI

Train your sales team to be great negotiators





# **Key Account Management**





#### **Objectives:**

- Define the planning process required for your complex key accounts
- Develop strategies for penetrating, winning and developing significant accounts
- Influence different personality types of decision makers within your customer organisations
- Analyse all aspects of your accounts decision process, factors and key players



#### **Delivery Formats:**

2-3 Days Workshop Virtual Learning

Journey: 6-7 Weeks



#### **Key Account Overview**

Differentiate key accounts from other customers and clearly articulate why they are 'key' accounts

Establish criteria for determining what level of strategic attention accounts should be given

Evaluate key accounts in terms of potential success or failure to prevent wasting valuable resources on unrealistic opportunities



#### Research

Determine where to obtain information about key accounts

Decide from information collected which is useful and relevant to add value to the nominated key account



#### **Analysis**

Position key accounts within the context of the contribution made, relative to the contribution each key account is required to make

Apply the TACK proven Client Centered Selling model to develop your key account

Prioritize the needs of your key accounts and assess against closest competitors



#### **Strategy and Tactics**

Use TACK's unique set of questions to help develop a tangible strategy for each account Set out clear objectives to deliver your strategy and plan

Evaluate your chances of success through the test of the TACK forecasting questionnaire Create a format for agreeing key deliverables with key accounts

Use a process for assessing progress and mutually agreed objectives during review meetings





# **Managing Channel Partners**





#### Objectives:

- Review how to manage different categories
- Explore how distributors provide support
- List places currently used to source Channel Partners
- Identify ideas for different ways to source Channel Partners
- Undertake productive, valuable and welcomed field visits
- Examine how to measure mutual success



#### **Delivery Formats:**

2-3 Days Workshop

Virtual Learning Journey: 6-7 Weeks



#### **Roles & Responsibilities**

Differentiate between using a channel partner and using a direct sales team



# Channel Partner Categories

Complete a questionnaire to identify alternate possible solutions to given scenarios



# Channel Management & Marketing

Review a marketing strategy as part of Channel



# Sourcing Channel Partners

List places currently used to source Channel Partners



#### Finance

Examine the core principles of finance, relative terms and what constitutes core financial needs



#### **Training**

Examine ways to provide training that is differentiated from that provided by others to Channel salespeople



#### Motivation

Identify what motivates someone and then use it to link to what you require from them



# Field Visits & Building Relationships

Undertake productive, valuable ad welcomed field visits



#### Channel Partner Development & Focus

Examine how to measure mutual success

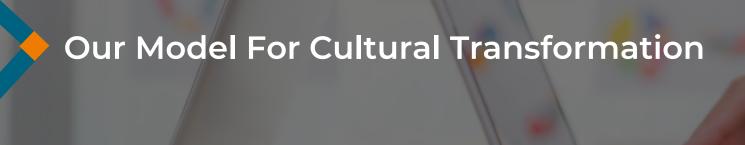


# Channel Partner Principles

Structure meetings that demonstrate an understanding of Channel Partners' motivations



# InspireOne® Performance, Inspired Culture Change







#### **Strategy & Values**

Beliefs

Vision

Directions

Purpose



#### Signals

Cultural Eco System Leadership

Behaviors

Performance

Measures

Communication



#### Skills

Leadership Managerial Organizational Change Specific



#### **Structure**

Responsibilities
Decision
Making
Departments

**Empowerment** 



Process Information flow SLAs











## **Holistic Cultural Transformation**



# **Culture Change Solutions**





Shaping Customer Centric Culture

Drive Accountability
Through Employeeship

Drive Culture of Quality





# **Shaping Customer Centric Culture**



#### **Shaping Customer Centric Culture**

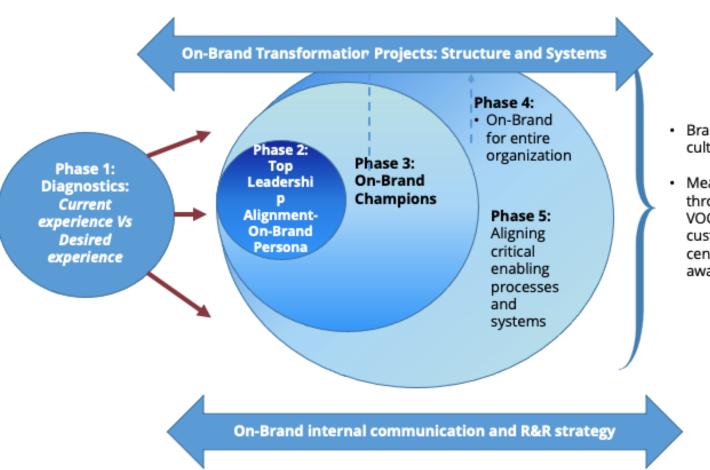
- We believe that in a customer centric organisation all employees understand and perform their role in the service delivery chain.
- In such an organisation, the "Line of Sight" to the customer for all employees is very clear and customer centricity is a pervasive value.

#### **On-Brand Customer Experience**

Drive a differentiated customer experience by aligning the customer experience with stated brand promise of the organization.

#### A Complaint is a Gift

Create a culture in which every employee treats complaints as gifts.



- Branded culture
- Measurable through VOC, customer centricity awards etc

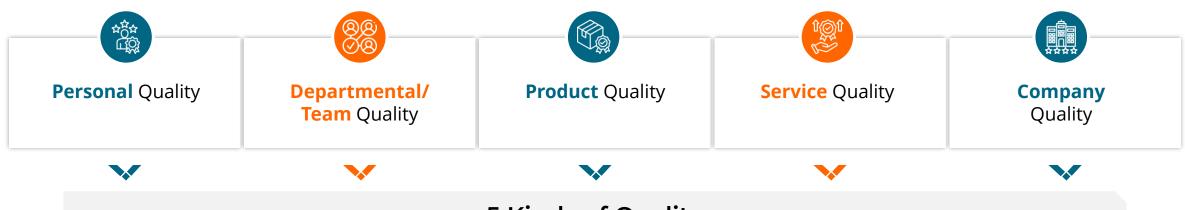




# **Drive Culture of Quality**



We believe that out of the 5 kinds of quality, personal quality is the most important. Very often in organizations, the importance of human factor, the emotional aspects of quality is underestimated. Energizing and inspiring every individual to deliver a high level of personal quality is highly critical and generally the biggest barrier.



## **5 Kinds of Quality**

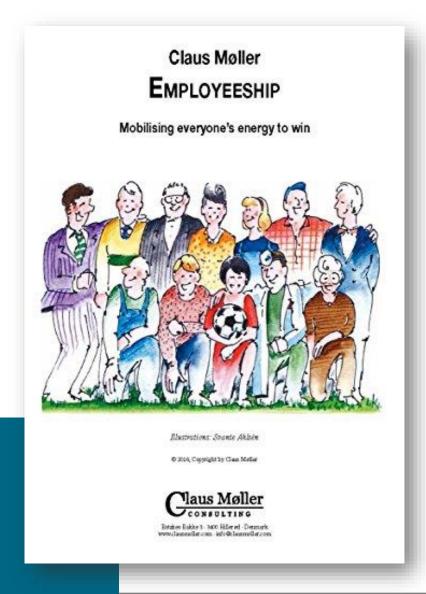






# **Employeeship**





A unique concept, which helps people and organisations develop an Employeeship culture, characterised by commitment, responsibility, loyalty, initiative and energy.

When all employees are deeply committed to the survival and development of the company, the company has an "Employeeship culture". Of the many elements that form an Employeeship culture, three are especially important: responsibility, loyalty and initiative.

Our process for introducing and maintaining Employeeship culture:







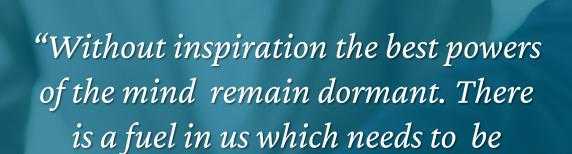












ignited with sparks."

TACK♥/

- Johann Gottfried Von Herder

# Thank You

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