

SJT



Insights presents leaders with real-world situations that they would encounter. These are presented in an engaging way using animated vignettes. Test participants are presented with a range of leadership related scenarios which are followed by a series of items that represent ways in which participants could respond to the situation.

Their task is to rate the effectiveness of each response option according to them. The participant judgments are scored through comparison to those of Subject Matter Experts (SMEs). The tool is designed to measure leadership effectiveness using the Leadership Insights behavioral framework.

Leadership Insights behavioral framework provides High Performance Leadership Competency Clusters.

01

Thinking Cluster:

- Acquiring Information
- Generating
 Ideas

02

Achieving Cluster:

- Proactivity
- Continuous
 Improvement

03

Empowering Cluster:

- Emotional Awareness
- Teamwork

04

Directing Cluster:

- Confidence
- Presence

Leadership Insights Model

Task Requirements

Thinking Cluster: How a person engages with the world to acquire and process information.

- Acquiring Information: Gathering a rich variety of information from different sources.
- Generating Ideas: Linking information to explain patterns and causes of events.

Achieving Cluster seen as proactivity, improving performance.

- *Proactivity*: Designing implementation plans and outlining actions and responsibilities.
- *Continuous Improvement*: Setting goals and targets, progress to improve performance.

People Requirements

Empowering Cluster: Having the emotional awareness to understand and inspire.

- Emotional Awareness: Recognize own emotions and others' emotions.
- *Teamwork:* Collaboration, goal alignment, and a willingness act across boundaries.

Directing Cluster: Underpinned by credibility, being a function of the trust, they engender.

- *Confidence:* Clear stance on issues and persuasion to build support for ideas.
- *Presence:* Comportment and poise that contributes to follower alignment.

Profile Summary

Scale	Match (%)	%ile	Range	Below Average Average Above Average • 1 2 3 4 5 6 7 8 9 10
Leadership Insights Score	72	67	Average	6
Task Requirements	73	53	Average	6
Thinking Cluster	72	51	Average	
Acquiring Info	78	68	Average	
Generating Ideas	65	34	Average	<u> </u>
Achieving Cluster	74	56	Average	
Proactivity	68	41	Average	
Continuous Improvement	80	70	Slightly Above Average	
People Requirements	71	74	Slightly Above Average	7
Empowering Cluster	79	97	Above Average	
Emotional Awareness	85	99	Above Average	
Teamwork	73	67	Average	6
Directing Cluster	62	22	Slightly Below Average	
Confidence	58	24	Slightly Below Average	4
Presence	67	34	Average	<u> </u>

